Hindustan Unilever Limited,
Unilever House,
B D Sawant Marg, Chakala,
Andheri East, Mumbai 400 099

Tel: +91 (22) 50433000 | Web: www.hul.co.in | CIN: L15140MH1933PLC002030

Hindustan Unilever Limited

28th July, 2026

Stock Code: BSE: 500696
NSE: HINDUNILVR
ISIN: INE030A01027

BSE Limited,
Corporate Relationship Department,
2nd Floor, New Trading Wing,
Rotunda Building, P.J. Towers,
Dalal Street,
Mumbai – 400 001

National Stock Exchange of India Ltd
Exchange Plaza, 5th Floor,
Plot No. C/1, G Block,
Bandra – Kurla Complex,
Bandra (E),
Mumbai – 400 051

Dear Sir/Madam,

Sub: Outcome of the Board Meeting held on 28th July, 2026

This is further to our letter dated 7th July, 2026, intimating the date of Board Meeting for consideration of Unaudited Standalone and Consolidated Financial Results for the quarter ended 30th June, 2026.

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), we would like to inform you that the Board, at its meeting held today i.e. 28th July, 2026, has approved the Unaudited Standalone and Consolidated Financial Results for the quarter ended 30th June, 2026.

Please find enclosed herewith a copy of the approved Unaudited Standalone and Consolidated Financial Results along with the Limited Review Report of the Auditors.

We are arranging to publish these results in the newspapers as per Regulation 47 of the Listing Regulations.

We are also enclosing herewith a copy of the Press Release which will be disseminated shortly. The Press Release is self-explanatory.

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Hindustan Unilever Limited

Further, pursuant to Regulation 30 of the Listing Regulations, we are enclosing herewith a copy of the Investor Presentation on the Unaudited Financial Results of the Company for the quarter ended 30th June, 2026.

The Board Meeting commenced at 08.30 A.M. (IST) and the discussion on the above item concluded at 09.40 A.M. (IST). The Board Meeting is continuing for consideration of other agenda items.

Please take the above information on record.

Thanking You.

Yours faithfully,
For Hindustan Unilever Limited

Radhika Kartik Shah

Digitally signed by Radhika Kartik Shah
Date: 2026.07.28 09:55:24 +05'30'

Radhika Shah
Company Secretary & Compliance Officer
Membership No: A19308

Walker Chandiok & Co LLP
42nd Floor,
Building Commerz III,
International Business Park,
Oberoi Garden City,
Off Western Express Highway,
Goregaon (East),
Mumbai - 400063
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Independent Auditor's Review Report on the Consolidated Unaudited Quarterly Financial Results of the Company pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)

To the Board of Directors of Hindustan Unilever Limited

1. We have reviewed the accompanying statement of consolidated unaudited financial results ('the Statement') of Hindustan Unilever Limited ('the Holding Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group') (refer Annexure 1 for the list of entities included in the Statement) for the quarter ended 30 June 2026, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').

2. This Statement, which is the responsibility of the Holding Company's management and approved by the Holding Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting ('Ind AS 34'), prescribed under Section 133 of the Companies Act, 2013 ('the Act'), and other accounting principles generally accepted in India and is in compliance with the presentation and disclosure requirements of Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity, issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing specified under Section 143(10) of the Act, and consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

   We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33 (8) of the Listing Regulations, to the extent applicable.

4. Based on our review conducted and procedures performed as stated in paragraph 3 above and upon consideration of the review report of the other auditor referred to in paragraph 5 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in Ind AS 34, prescribed under Section 133 of the Act, and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in accordance with the requirements of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

5. We did not review the interim financial results of one (1) subsidiary i.e. Unilever Nepal Limited, included in the Statement, whose financial results reflects total revenues of ₹ 137 crores, total net profit after tax of ₹ 28 crores and total comprehensive income of ₹ 28 crores, for the quarter ended 30 June 2026, as considered in the Statement. These interim financial results have been reviewed by other auditor whose review report has been furnished to us by the management, and our conclusion in so far as it relates to the amounts and disclosures included in respect of this subsidiary is based solely on the review report of such other auditor and the procedures performed by us as stated in paragraph 3 above.

   Our conclusion is not modified in respect of this matter with respect to our reliance on the work done by and the report of the other auditor.

For Walker Chandiok & Co LLP
Chartered Accountants
Firm Registration No: 001076N/N500013

Aasheesh Arjun Singh
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Date: 2026.07.28 09:47:39 +05'30'

Aasheesh Arjun Singh
Partner
Membership No. 210122

UDIN: 26210122NYZTHL7784

Place: Mumbai
Date: 28 July 2026

Annexure 1

List of entities included in the Statement

Sr. No.	Entity Name	Relationship
1.	Hindustan Unilever Limited	Holding Company
2.	Unilever India Exports Limited	Subsidiary
3.	Unilever India Limited	Subsidiary
4.	Lakme Lever Private Limited	Subsidiary
5.	Daverashola Estates Private Limited	Subsidiary
6.	Levers Associated Trust Limited	Subsidiary
7.	Hindlever Trust Limited	Subsidiary
8.	Hindustan Unilever Foundation	Subsidiary
9.	Zywie Ventures Private Limited	Subsidiary
10.	Zenherb Labs Private Limited	Step-down subsidiary
11.	Unilever Nepal Limited	Subsidiary
12.	Levindra Trust Limited	Subsidiary
13.	Uprising Science Private Limited	Subsidiary
14.	Minimalist PTE. Limited	Step-down subsidiary
15.	Minimalist Foundation	Step-down subsidiary
16.	PT Minimalist Science Indonesia	Step-down subsidiary
17.	Minimalist Science Sdn Bhd.	Step-down subsidiary
18.	Minimalist Vietnam Company Limited	Step-down subsidiary
19.	Minimalist Science Limited	Step-down subsidiary
20.	Minimalist Science Trading L.L.C.	Step-down subsidiary
21.	Minimalist Science Inc.	Step-down subsidiary
22.	Minimalist Science Pty Limited	Step-down subsidiary
23.	Minimalist Importation and Trade of cosmetics LTDA	Step-down subsidiary

Hindustan Unilever Limited

CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER ENDED 30TH JUNE, 2026

(Rs in crores)

Unaudited results for the quarter ended 30th June 2026	Unaudited results for the quarter ended 30th June 2025	Particulars	Audited results for the Quarter ended 31st March 2026	Audited results for the Year ended 31st March 2026
		CONTINUING OPERATIONS		
		Revenue from operations		
17,149	15,552	Sale of products	16,172	63,636
35	27	Sale of services	35	127
157	178	Other operating revenue	144	705
188	201	**Other income**	264	751
17,529	**15,958**	**TOTAL INCOME**	**16,615**	**65,219**
		EXPENSES		
5,429	5,264	Cost of materials consumed	5,205	20,981
3,321	2,738	Purchases of stock-in-trade	3,101	11,113
3	(173)	Changes in inventories of finished goods, work-in-progress and stock-in-trade	(175)	(429)
769	689	Employee benefits expense	847	3,175
75	122	Finance costs	76	410
353	326	Depreciation and amortisation expense	348	1,333
		Other expenses		
1,657	1,598	Advertising and promotion	1,509	6,261
2,215	2,001	Others	2,023	8,313
13,822	**12,565**	**TOTAL EXPENSES**	**12,934**	**51,157**
3,707	**3,393**	**Profit before exceptional items and tax and before share of equity-accounted investee**	**3,681**	**14,062**
-	(1)	Share of loss of equity-accounted investee, net of tax	(4)	(15)
3,707	**3,392**	**PROFIT BEFORE EXCEPTIONAL ITEMS AND TAX**	**3,677**	**14,047**
(75)	(125)	Exceptional items [net (charge) / credit]	247	(235)
3,632	**3,267**	**Profit before tax**	**3,924**	**13,812**
		Tax expenses		
(939)	(485)	Current tax	(885)	(3,163)
(13)	(41)	Deferred tax (charge) / credit	(37)	3
2,680	**2,741**	**PROFIT FOR THE PERIOD / YEAR FROM CONTINUING OPERATIONS (A)**	**3,002**	**10,652**
		DISCONTINUED OPERATIONS		
-	38	Profit / (loss) before exceptional items and tax from discontinued operations	-	(135)
-	(2)	Exceptional items of discontinued operations [net (charge) / credit]	(8)	4,471
-	(9)	Tax (charge) / credit of discontinued operations	-	71
-	**27**	**PROFIT / (LOSS) FOR THE PERIOD / YEAR FROM DISCONTINUED OPERATIONS (B)**	**(8)**	**4,407**
2,680	**2,768**	**PROFIT FOR THE PERIOD / YEAR (C = A+B)**	**2,994**	**15,059**
		OTHER COMPREHENSIVE INCOME		
		Items that will not be reclassified to profit or loss		
-	-	Remeasurements of the net defined benefit plans	8	8
-	-	Tax on above	(2)	(2)
		Items that will be reclassified to profit or loss		
-	-	Fair value of debt instruments through other comprehensive income	1	-
-	-	Tax on above	(0)	-
15	(22)	Fair value of cash flow hedges through other comprehensive income	305	268
73	(0)	Tax on above	(77)	(73)
(0)	0	Exchange differences on translation of financial statements of foreign operations	0	1
-	-	Tax on above	-	-
88	**(22)**	**OTHER COMPREHENSIVE INCOME FOR THE PERIOD / YEAR (D)**	**235**	**202**
2,768	**2,746**	**TOTAL COMPREHENSIVE INCOME FOR THE PERIOD / YEAR (C+D)**	**3,229**	**15,261**
		Net profit attributable to		
2,673	2,756	a) Owners of the holding company	2,992	15,040
7	12	b) Non-controlling interest	2	19
		Other comprehensive income attributable to		
88	(22)	a) Owners of the holding company	235	202
(0)	0	b) Non-controlling interest	(0)	(0)
		Total comprehensive income attributable to		
2,761	2,734	a) Owners of the holding company	3,227	15,242
7	12	b) Non-controlling interest	2	19
235	235	**Paid up equity share capital (face value of Re. 1 per share)**	235	235
		Other equity		48,504
		Earnings per equity share (face value of Re. 1 each)		
		For continuing operations		
11.38	11.62	Basic (in Rs.)	12.76	45.25
11.38	11.62	Diluted (in Rs.)	12.76	45.25
		For discontinued operations		
-	0.11	Basic (in Rs.)	(0.03)	18.76
-	0.11	Diluted (in Rs.)	(0.04)	18.75
		For continuing and discontinued operations		
11.38	11.73	Basic (in Rs.)	12.73	64.01
11.38	11.73	Diluted (in Rs.)	12.72	64.00

Hindustan Unilever Limited

CONSOLIDATED SEGMENT WISE REVENUE, RESULTS, ASSETS AND LIABILITIES

(Rs in crores)

Unaudited results for the quarter ended 30th June		Particulars	Audited results for the	
			Quarter ended 31st March	Year ended 31st March
2026	2025		2026	2026
		Segment revenue (sales and other operating revenue)		
6,554	5,777	- Home care	6,344	23,672
4,083	3,631	- Beauty & wellbeing	3,697	14,990
2,624	2,540	- Personal care	2,229	9,564
3,480	3,259	- Foods	3,566	14,061
600	550	- Others (includes exports)	515	2,181
17,341	**15,757**	**Total segment revenue from continuing operations**	**16,351**	**64,468**
-	**757**	**Segment revenue from discontinued operations**	**-**	**1,257**
		Segment results		
1,137	1,129	- Home care	1,209	4,521
1,126	999	- Beauty & wellbeing	1,076	4,161
517	475	- Personal care	417	1,805
692	609	- Foods	721	2,824
122	102	- Others (includes exports)	70	410
3,594	**3,314**	**Total segment results from continuing operations**	**3,493**	**13,721**
-	**43**	**Segment results from discontinued operations**	**-**	**(122)**
-	(1)	Less: Share of loss of equity-accounted investee, net of tax	(4)	(15)
		Unallocable items (continuing operations):		
188	201	Other income	264	751
(75)	(122)	Finance costs	(76)	(410)
(75)	(125)	Exceptional items [net (charge) / credit]	247	(235)
3,632	**3,267**	**Profit before tax from continuing operations**	**3,924**	**13,812**
-	**36**	**Profit / (loss) before tax from discontinued operations**	**(8)**	**4,336**
		Segment assets		
6,776	5,746	- Home care	6,395	6,395
8,397	8,150	- Beauty & wellbeing	8,422	8,422
3,752	3,870	- Personal care	3,768	3,768
49,735	51,320	- Foods	50,228	50,228
1,099	1,208	- Others (includes exports)	1,114	1,114
15,865	14,800	- Unallocable corporate assets	9,825	9,825
85,624	**85,094**	**Total assets**	**79,752**	**79,752**
		Segment liabilities		
7,341	5,232	- Home care	6,331	6,331
5,488	4,588	- Beauty & wellbeing	4,673	4,673
3,307	2,926	- Personal care	2,869	2,869
4,360	3,772	- Foods	3,597	3,597
576	623	- Others (includes exports)	559	559
18,243	21,489	- Unallocable corporate liabilities	12,715	12,715
39,315	**38,630**	**Total liabilities**	**30,744**	**30,744**

Note:

Segment revenue, results, assets and liabilities represent amounts identifiable to each of the segments. Other income mainly includes interest income, dividend income and income from current investments (net).

Segment assets and segment liabilities are as at 30th June 2026, 31st March 2026 and 30th June 2025. Unallocable corporate assets less unallocable corporate liabilities mainly represent investment of surplus funds, cash and bank balances and tax assets and liabilities.

Notes to consolidated financial results:

1. Total sales at Rs. 17,184 crores grew by 10% during the quarter.

2. Earnings before interest, tax, depreciation and amortization (EBITDA) for the quarter at Rs. 3,947 crores (JQ 25: Rs. 3,640 crores) grew by 8%. EBITDA margin at 23.0% declined by 40 bps vs JQ 25.

3. Profit before tax before exceptional items for the quarter at Rs. 3,707 crores (JQ 25: Rs. 3,393 crores) grew by 9%.

4. Exceptional items in JQ 26 include restructuring expenses of Rs. 115 crores (JQ 25: Rs. 90 crores), profit from disposal of surplus assets of Rs. 45 crores (JQ 24: Rs. 1 crore), acquisition and disposal related costs of Rs. 5 crores (JQ 25: Rs. 2 crores) and reversal of indemnification asset on expiry of underlying income tax provision of Rs. Nil (JQ 25: Rs. 34 crores).

5. Profit after tax before exceptional items for the quarter at Rs. 2,731 crores (JQ 25: Rs. 2,498 crores) grew by 9%.

6. Profit after tax for the quarter at Rs. 2,680 crores (JQ 25: Rs. 2,741 crores) declined by 2% due to a one-off tax credit in JQ 25.

7. The figures for the quarter ended 31st March 2026 are the balancing figures between audited consolidated figures in respect of full financial year and the unaudited published figures up to the nine months of the financial year ended 31st March 2026, which were subjected to limited review by the statutory auditors.

8. The above results have been reviewed by the Audit Committee at its meeting held on 27th July 2026 and approved by the Board of Directors at their meeting held on 28th July 2026.

9. The statutory auditors have issued an unmodified report on the above results.

10. The text of the above statement was approved by the Board of Directors at their meeting held on 28th July 2026.

For more details on Results, visit Investor Relations section of our website at http://www.hul.co.in and Financial Results under Corporates section of www.nseindia.com and www.bseindia.com.

By order of the Board of Directors

Priya Sukumar Nair

Digitally signed by Priya Sukumar Nair
Date: 2026.07.28 09:42:50 +05'30'

Place: Mumbai
Date: 28th July 2026

Priya Nair
Managing Director and Chief Executive Officer
[DIN: 07119070]

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42nd Floor,
Building Commerz III,
International Business Park,
Oberoi Garden City,
Off Western Express Highway,
Goregaon (East),
Mumbai - 400063
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Independent Auditor's Review Report on the Standalone Unaudited Quarterly Financial Results of the Company pursuant to Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended)

To the Board of Directors of Hindustan Unilever Limited

1. We have reviewed the accompanying statement of standalone unaudited financial results ('the Statement') of Hindustan Unilever Limited ('the Company') for the quarter ended 30 June 2026, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended) ('Listing Regulations').

2. The Statement, which is the responsibility of the Company's management and approved by the Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, Interim Financial Reporting ('Ind AS 34'), prescribed under Section 133 of the Companies Act, 2013 ('the Act'), and other accounting principles generally accepted in India and is in compliance with the presentation and disclosure requirements of Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, Review of Interim Financial Information Performed by the Independent Auditor of the Entity, issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing specified under Section 143(10) of the Act, and consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in Ind AS 34, prescribed under Section 133 of the Act, and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in accordance with the requirements of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For Walker Chandiok & Co LLP
Chartered Accountants
Firm Registration No: 001076N/N500013

Aasheesh Arjun Singh
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Date: 2026.07.28 09:48:16 +05'30'

Aasheesh Arjun Singh
Partner
Membership No. 210122

UDIN: 26210122ZYJACB3939

Place: Mumbai
Date: 28 July 2026

Hindustan Unilever Limited

STANDALONE FINANCIAL RESULTS FOR THE QUARTER ENDED 30TH JUNE, 2026

(Rs in crores)

Unaudited results for the quarter ended 30th June 2026	Unaudited results for the quarter ended 30th June 2025	Particulars	Audited results for Quarter ended 31st March 2026	Audited results for Year ended 31st March 2026
		CONTINUING OPERATIONS		
		Revenue from operations		
16,514	15,003	Sale of products	15,599	61,315
143	171	Other operating revenue	134	660
233	247	**Other income**	263	959
16,890	**15,421**	**TOTAL INCOME**	**15,996**	**62,934**
		EXPENSES		
4,662	4,759	Cost of materials consumed	4,564	18,726
3,898	3,104	Purchases of stock-in-trade	3,612	12,753
41	(186)	Changes in inventories of finished goods, work-in-progress and stock-in-trade	(177)	(395)
688	620	Employee benefits expense	751	2,843
64	105	Finance costs	68	363
314	289	Depreciation and amortisation expense	310	1,186
		Other expenses		
1,507	1,498	Advertising and promotion	1,374	5,754
2,093	1,899	Others	1,884	7,830
13,267	**12,088**	**TOTAL EXPENSES**	**12,386**	**49,060**
3,623	**3,333**	**PROFIT BEFORE EXCEPTIONAL ITEMS AND TAX**	**3,610**	**13,874**
(75)	(125)	Exceptional items [net (charge) / credit]	224	206
3,548	**3,208**	**Profit before tax**	**3,834**	**14,080**
		Tax expenses		
(901)	(463)	Current tax	(868)	(3,070)
(16)	(40)	Deferred tax (charge) / credit	(28)	10
2,631	**2,705**	**PROFIT FOR THE PERIOD / YEAR FROM CONTINUING OPERATIONS (A)**	**2,938**	**11,020**
		DISCONTINUED OPERATIONS		
-	38	Profit / (loss) before exceptional items and tax from discontinued operations	-	(135)
-	(2)	Exceptional items of discontinued operations [net (charge) / credit]	(8)	4,471
-	(9)	Tax (charge) / credit of discontinued operations	-	71
-	**27**	**PROFIT / (LOSS) FOR THE PERIOD / YEAR FROM DISCONTINUED OPERATIONS (B)**	**(8)**	**4,407**
2,631	**2,732**	**PROFIT FOR THE PERIOD / YEAR (C = A+B)**	**2,930**	**15,427**
		OTHER COMPREHENSIVE INCOME		
		Items that will not be reclassified to profit or loss		
-	-	Remeasurements of the net defined benefit plans	8	8
-	-	Tax on above	(2)	(2)
		Items that will be reclassified to profit or loss		
-	-	Fair value of debt instruments through other comprehensive income	1	-
-	-	Tax on above	(0)	-
15	(22)	Fair value of cash flow hedges through other comprehensive income	305	268
73	(0)	Tax on above	(77)	(73)
88	**(22)**	**OTHER COMPREHENSIVE INCOME FOR THE PERIOD / YEAR (D)**	**235**	**201**
2,719	**2,710**	**TOTAL COMPREHENSIVE INCOME FOR THE PERIOD / YEAR (C+D)**	**3,165**	**15,628**
235	235	**Paid up equity share capital (face value Re. 1 per share)**	235	235
		Other equity		48,988
		Earnings per equity share (face value of Re. 1 each)		
		For continuing operations		
11.20	11.52	Basic (in Rs.)	12.50	46.90
11.20	11.52	Diluted (in Rs.)	12.50	46.90
		For discontinued operations		
-	0.11	Basic (in Rs.)	(0.03)	18.76
-	0.11	Diluted (in Rs.)	(0.04)	18.75
		For continuing and discontinued operations		
11.20	11.63	Basic (in Rs.)	12.47	65.66
11.20	11.63	Diluted (in Rs.)	12.46	65.65

Hindustan Unilever Limited

STANDALONE SEGMENT WISE REVENUE, RESULTS, ASSETS AND LIABILITIES

(Rs in crores)

Unaudited results for the quarter ended 30th June 2026	Unaudited results for the quarter ended 30th June 2025	Particulars	Audited results for the Quarter ended 31st March 2026	Audited results for the Year ended 31st March 2026
		Segment revenue (sales and other operating revenue)		
6,560	5,783	- Home care	6,349	23,689
3,721	3,349	- Beauty & wellbeing	3,351	13,684
2,624	2,541	- Personal care	2,229	9,567
3,480	3,259	- Foods	3,566	14,061
272	242	- Others (includes exports)	238	974
16,657	**15,174**	**Total segment revenue from continuing operations**	**15,733**	**61,975**
-	**757**	**Segment revenue from discontinued operations**	**-**	**1,257**
		Segment results		
1,089	1,093	- Home care	1,163	4,368
1,117	977	- Beauty & wellbeing	1,087	4,134
511	470	- Personal care	412	1,783
692	609	- Foods	721	2,824
45	42	- Others (includes exports)	32	169
3,454	**3,191**	**Total segment results from continuing operations**	**3,415**	**13,278**
-	**43**	**Segment results from discontinued operations**	**-**	**(122)**
		Unallocable items (continuing operations):		
233	247	Other income	263	959
(64)	(105)	Finance costs	(68)	(363)
(75)	(125)	Exceptional items [net (charge) / credit]	224	206
3,548	**3,208**	**Profit before tax from continuing operations**	**3,834**	**14,080**
-	**36**	**Profit / (loss) before tax from discontinued operations**	**(8)**	**4,336**
		Segment assets		
6,316	5,279	- Home care	5,942	5,942
3,916	3,834	- Beauty & wellbeing	3,976	3,976
3,366	3,510	- Personal care	3,410	3,410
49,735	51,320	- Foods	50,228	50,228
331	462	- Others (includes exports)	361	361
20,021	18,102	- Unallocable corporate assets	14,065	14,065
83,685	**82,507**	**Total assets**	**77,982**	**77,982**
		Segment liabilities		
7,228	5,138	- Home care	6,247	6,247
5,146	4,306	- Beauty & wellbeing	4,348	4,348
3,280	2,907	- Personal care	2,854	2,854
4,360	3,772	- Foods	3,597	3,597
204	256	- Others (includes exports)	210	210
16,991	19,873	- Unallocable corporate liabilities	11,503	11,503
37,209	**36,252**	**Total liabilities**	**28,759**	**28,759**

Note:

Segment revenue, results, assets and liabilities represent amounts identifiable to each of the segments. Other income mainly includes interest income, dividend income and income from current investments (net).

Segment assets and segment liabilities are as at 30th June 2026, 31st March 2026 and 30th June 2025. Unallocable corporate assets less unallocable corporate liabilities mainly represent investment of surplus funds, cash and bank balances and tax assets and liabilities.

Registered Office : Unilever House, B.D. Sawant Marg, Chakala, Andheri East, Mumbai 400 099.
CIN: L15140MH1933PLC002030. Tel : +91 (22) 5043 3000.
Email: levercare.shareholder@unilever.com

Notes to standalone financial results:

1. Total sales at Rs. 16,514 crores grew by 10% during the quarter.

2. Earnings before interest, tax, depreciation and amortization (EBITDA) for the quarter at Rs. 3,768 crores (JQ 25: Rs. 3,480 crores) grew by 8%. EBITDA margin at 22.8% declined by 40 bps vs JQ 25.

3. Profit before tax before exceptional items for the quarter at Rs. 3,623 crores (JQ 25: Rs. 3,333 crores) grew by 9%.

4. Exceptional items in JQ 26 include restructuring expenses of Rs. 115 crores (JQ 25: Rs. 90 crores), profit from disposal of surplus assets of Rs. 45 crores (JQ 24: Rs. 1 crore), acquisition and disposal related costs of Rs. 5 crores (JQ 25: Rs. 2 crores) and reversal of indemnification asset on expiry of underlying income tax provision of Rs. Nil (JQ 25: Rs. 34 crores).

5. Profit after tax before exceptional items for the quarter at Rs. 2,682 crores (JQ 25: Rs. 2,461 crores) grew by 9%.

6. Profit after tax for the quarter at Rs. 2,631 crores (JQ 25: Rs. 2,705 crores) declined by 3% due to a one-off tax credit in JQ 25.

7. The figures for the quarter ended 31st March 2026 are the balancing figures between audited standalone figures in respect of full financial year and the unaudited published figures up to the nine months of the financial year ended 31st March 2026, which were subjected to limited review by the statutory auditors.

8. The above results have been reviewed by the Audit Committee at its meeting held on 27th July 2026 and approved by the Board of Directors at their meeting held on 28th July 2026.

9. The statutory auditors have issued an unmodified report on the above results.

10. The text of the above statement was approved by the Board of Directors at their meeting held on 28th July 2026.

For more details on Results, visit Investor Relations section of our website at http://www.hul.co.in and Financial Results under Corporates section of www.nseindia.com and www.bseindia.com.

By order of the Board of Directors

Priya Sukumar Nair

Digitally signed by Priya Sukumar Nair
Date: 2026.07.28 09:42:11 +05'30'

Place: Mumbai
Date: 28th July 2026

Priya Nair
Managing Director and Chief Executive Officer
[DIN: 07119070]

Hindustan Unilever Limited

CONSOLIDATED RESULTS FOR THE QUARTER ENDED 30th JUNE 2026

Revenue Growth 10%, Underlying Volume Growth 5%, EBITDA Growth 8%

Mumbai, 28th July 2026: Hindustan Unilever Limited announced its results for the quarter ended 30th June 2026.

Key highlights for June Quarter:

- Delivered our **highest growth** in **13 quarters**, with **USG[1] of 10%** and **Turnover of ₹ 17,184 crores**
- **EBITDA Margin at 23.0%** remained **within** the **guided range** while navigating a volatile operating environment
- **EBITDA at ₹ 3,947 crores grew 8%** year-on-year
- **Profit After Tax before exceptional items grew 9%** year-on-year to ₹ 2,731 crores
- Reported Profit After Tax at ₹ 2,680 crores declined 2% year-on-year due to one-off tax credit in JQ'25

Home Care: Delivered 14% USG, marking its highest growth in three years while strengthening market leadership

Home Care delivered 14% USG, driven by high-single digit UVG[2]. Disciplined market development and consumer-centric innovations enabled our highest growth in three years and strengthened market leadership, while maintaining volume resilience. Fabric Wash accelerated its performance, delivering double-digit USG, driven by high-single digit UVG. Bars and powders sustained their step-up, while liquids further accelerated its double-digit growth trajectory. Household Care delivered double-digit USG and UVG. Vim Liquids continued to scale, with focused initiatives boosting penetration and delivering strong double-digit growth.

Beauty & Wellbeing: Recorded 12% USG, double-digit growth in Premium Skin Care and Hair Care

Beauty & Wellbeing recorded 12% USG, driven by high-single digit UVG. Hair Care achieved double-digit USG driven by Premium Hair Care including future-formats, while the category continued to strengthen market leadership. Skin Care and Colour Cosmetics delivered high-single digit USG, led by double-digit growth in Premium Skin Care. Minimalist delivered double-digit growth with sequential acceleration in momentum. During the quarter, Liquid I.V. launched a sugar-free variant and Vaseline launched a Gluta Hya Smoothening Body Lotion to address evolving consumer needs.

Personal Care: Reported 4% USG, strong growth in Premium Bars and strengthened market leadership in Bodywash

Personal Care reported 4% USG led by pricing, as palm oil inflation persisted for the second consecutive year. Skin Cleansing posted mid-single digit USG, led by Premium Bars delivering competitive double-digit, volume-led growth. Bodywash continued its double-digit growth momentum while improving market leadership. Oral Care reported mid-single digit growth, with premium innovations in Closeup White Now, Pepsodent Gum Care and Sensitive Care continuing to gain traction. During the quarter, Lux launched a refreshed Bodywash proposition that combines superior skincare benefits with premium packaging.

Foods: Delivered 7% USG, continued strong performance in Lifestyle Nutrition and Coffee

Foods delivered 7% USG, driven by mid-single digit UVG. Premium Tea reported low-single digit UVG. Coffee delivered double-digit, volume-led growth, with RTD and Bru Gold continuing to scale up. Lifestyle Nutrition continued its double-digit growth momentum. Boost surpassed ₹ 1,000 crore annual turnover milestone[3], while Horlicks Superfoods and RTD continued to see encouraging traction. Packaged Foods delivered high-single digit USG, led by Unilever Foods Solutions, Mayonnaise, and International Sauces. During the quarter, the segment strengthened its premium portfolio, relaunching Bru Southern Trails Coffee and extending Red Label Instant Tea and Kissan Chutney range with new variants.

Priya Nair, CEO and Managing Director, commented: "Despite global geopolitical volatility, the Indian economy demonstrated resilience, supported by proactive fiscal and monetary policy measures. The underlying demand environment remained stable during the quarter. Against this backdrop, HUL delivered turnover of ₹ 17,184 crores and 10% USG, driven equally by volume and price. This marks our highest growth in thirteen quarters. The performance reflects the strength of our brands, increasing competitiveness of our portfolio, and disciplined execution of our strategic priorities. As our investments in market development, channel expansion and portfolio transformation continue to scale, we are building a stronger, future-fit business. While we continue to navigate the short-term dynamic environment, we remain focused on driving volume-led revenue growth."

1. *Underlying Sales Growth (USG) refers to the increase in turnover for the period, excluding any change resulting from acquisitions and disposals*
2. *Underlying Volume Growth (UVG) refers to volume growth including the impact of mix of turnover realisation of products sold*
3. *Annual turnover milestone based on trailing 12-months turnover*

Hindustan Unilever Limited

JQ'26 Results

28th July 2026

Hindustan Unilever Limited

Safe harbour statement

This Release / Communication, except for the historical information, may contain statements, including the words or phrases such as 'expects, anticipates, intends, will, would, undertakes, aims, estimates, contemplates, seeks to, objective, goal, projects, should' and similar expressions or variations of these expressions or negatives of these terms indicating future performance or results, financial or otherwise, which are forward-looking statements. These forward-looking statements are based on certain expectations, assumptions, anticipated developments and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, market growth, intense competition and the pricing environment in the market, consumption level, ability to maintain and manage key customer relationship and supply chain sources and those factors which may affect our ability to implement business strategies successfully, namely changes in regulatory environments, political instability, change in international oil prices and input costs and new or changed priorities of the trade. The Company, therefore, cannot guarantee that the forward-looking statements made herein shall be realised. The Company, based on changes as stated above, may alter, amend, modify or make necessary corrective changes in any manner to any such forward-looking statement contained herein or make written or oral forward-looking statements as may be required from time to time on the basis of subsequent developments and events. The Company does not undertake any obligation to update forward-looking statements that may be made from time to time by or on behalf of the Company to reflect the events or circumstances after the date hereof.

Priya Nair

Chief Executive Officer and Managing Director

Hindustan Unilever Limited

JQ'26: Operating context

Geopolitical disruption

Volatile commodities & currency

Macro-economic resilience

Coordinated policy response

Consumption environment

Stable FMCG demand

JQ'26: Progressive step-up in performance

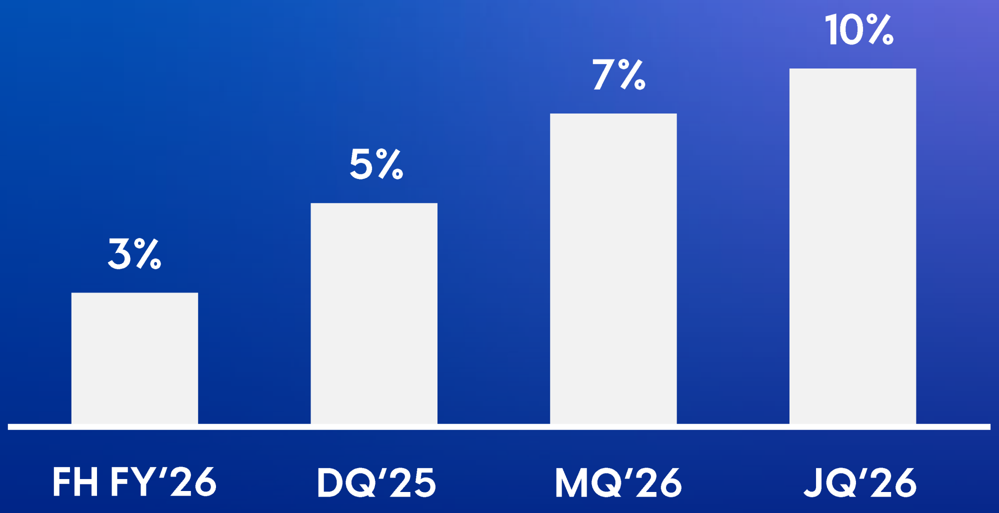
Topline

₹ 17,184 cr.
Turnover

10%
Underlying Sales Growth

5%
Underlying Volume Growth

Underlying Sales Growth



Continued to strengthen competitiveness

Underlying Sales Growth (USG): Increase in turnover for the period, excluding any change resulting from acquisitions and disposals
Underlying Volume Growth (UVG): Volume growth including the impact of mix of turnover realisation of products sold
Competitiveness as per Turnover weighted market share (MAT Jun'26)

Strong performance delivered in volatile environment

Supply chain resilience

Leveraged global procurement network

R&D agility and adaptive manufacturing

Portfolio & pricing power

Multi-tier portfolio across price-benefit pyramid

Strong brand power as an enabler for pricing

Brand & channel investments

Continued step-up in A&P investments

Strengthened omni-channel execution

Financial agility

Driving savings across the lines of P&L

Strong balance sheet and cash flows

As we step up performance, we are also building for the future

Unilever Fragrance House

Strengthening India as a global fragrance innovation hub

Liquids Lab of the Future

6X faster formulation development

WEF Lighthouse factories

8 Lighthouse designations across 6 sites

AI across value chain

AI-enabled digital Distribution Center (DC) launched

Hindustan Unilever Limited

Capital Markets Day 2026

4th September 2026

kissan
FROM THE FARMER. SINCE 1934.

INTRODUCING
THE GREAT INDIAN CHUTNEYS

Niranjan Gupta

Chief Financial Officer

Hindustan Unilever Limited

Culinary Sauce

JQ'26: Consolidated results

Topline	EBITDA Margin	EBITDA	PAT (bei)
Underlying Sales Growth	Margin	INR	INR
10%	23.0%	3,947 cr.	2,731 cr.
5%	-40 bps	8%	9%
Underlying Volume Growth	Change YoY	Growth YoY	Growth YoY

Underlying Sales Growth (USG): Increase in turnover for the period, excluding any change resulting from acquisitions and disposals
Underlying Volume Growth (UVG): Volume growth including the impact of mix of turnover realisation of products sold
PAT (bei): Profit After Tax before exceptional items

Home Care

₹6,554 cr. Revenue | 17% Margin

USG: 14%

UVG: High-single digit growth

- **Fabric Wash:** Broad-based double-digit growth led by volumes. Bars and powders sustained their step-up, while liquids further accelerated its double-digit growth trajectory

- **Household Care:** Performance accelerated to double-digit USG and UVG. Vim Liquids continued to scale, with focused initiatives boosting penetration and delivering double-digit growth

- Disciplined market development and consumer-centric innovations enabled our highest growth in three years and strengthened market leadership while maintaining volume resilience

Segment Revenue = Segment Turnover + Other Operating Revenue
Segment Margin (EBIT) excludes exceptional items

Beauty & Wellbeing

₹4,083 cr. Revenue | 28% Margin

USG: 12%

UVG: High-single digit growth

- **Hair Care:** Delivered another quarter of double-digit, volume-led growth. Premium Hair Care including future-formats continued outperformance

- **Skin Care and Colour Cosmetics:** High-single digit growth led by double-digit growth in Premium Skin Care. Minimalist further strengthened its double-digit growth trajectory with a sequential acceleration in momentum

- **Health & Wellbeing:** Soft performance in OZiva as we transition the business. We continue to invest in newer offerings and remain confident of the future growth potential

Segment Revenue = Segment Turnover + Other Operating Revenue
Segment Margin (EBIT) excludes exceptional items

Personal Care

₹2,624 cr. Revenue | 20% Margin

USG: 4%

UVG: Low-single digit decline

- **Skin Cleansing:** Mid-single digit growth, driven by pricing as palm oil inflation persisted for the second consecutive year
- Premiumisation stepped up further, underpinned by double-digit, volume-led growth in Pears and Dove. Continued market development in Bodywash led to another quarter of double-digit growth
- **Oral Care:** Reported mid-single digit growth, with premium innovations in whitening, gum and sensitive care continuing to gain traction

Foods

₹3,480 cr. Revenue | 20% Margin

USG: 7%

UVG: Mid-single digit growth

- **Beverages:** Premium Tea reported low-single digit UVG. Coffee delivered double-digit, volume-led growth, with RTD and Bru Gold continuing to scale up

- **Lifestyle Nutrition:** Continued its momentum with double-digit growth. Boost surpassed the ₹1,000 crore annual turnover milestone, while the Horlicks Superfoods relaunch and RTD continued to see encouraging traction

- **Packaged Foods:** Delivered high-single digit growth led by Unilever Foods Solutions, Mayonnaise and International Sauces

Segment Revenue = Segment Turnover + Other Operating Revenue
Segment Margin (EBIT) excludes exceptional items
Annual turnover milestone based on trailing 12-months turnover

Mid-term outlook

Demand

- ❖ Continue to monitor monsoon & geopolitical developments, though underlying economy remains resilient
- ❖ Expect FY'27 to be better than FY'26 led out of portfolio and channel transformation

Margin

- ❖ Commodity volatility persists, with inflationary pressures expected to continue in the short-term
- ❖ Consolidated EBITDA Margin to be around the current guided range

Focus

- ❖ Driving competitive, volume-led revenue growth anchored to our key priorities

Hindustan Unilever Limited

JQ'26 Results

28th July 2026

Hindustan Unilever Limited