

Hindustan Unilever Limited Unilever House B D Sawant Marg Chakala, Andheri East Mumbai 400 099

Tel: +91 (22) 3983 0000 Web: www.hul.co.in CIN: L15140MH1933PLC002030

14th October, 2019

Stock Code BSE: 500696

NSE: HINDUNILVR ISIN: INE030A01027

BSE Limited,
Corporate Relationship Department,
2nd Floor, New Trading Wing,
Rotunda Building, P.J. Towers,
Dalal Street,
Mumbai – 400 001

National Stock Exchange of India Ltd Exchange Plaza, 5th Floor, Plot No. C/1, G Block, Bandra – Kurla Complex, Bandra (E), Mumbai – 400 051

Dear Sir.

Sub: Outcome of the Board Meeting held on 14th October, 2019

This is further to our letter dated 3rd October, 2019, intimating the date of Board Meeting for consideration of Unaudited Standalone and Consolidated Financial Results for the quarter and half year ended 30th September, 2019. Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations, 2015'), we would like to inform you that the Board in its meeting held today has:

 approved the unaudited financial results for the quarter and half year ended 30th September, 2019. We attach herewith a copy of the approved unaudited financial results along with the limited review report of the auditors. A copy of the Press Release issued in this regard is also attached herewith.

We are arranging to publish these results in the newspapers as per Regulation 47 of Listing Regulations, 2015.

 declared an Interim Dividend of Rs. 11/- per equity share of face value of Re. 1/- each for the financial year ending 31st March, 2020. The record date for the purpose of determining the entitlement of the shareholders for the interim dividend has been fixed as 24th October, 2019, and dividend will be paid to the shareholders on or after 5th November, 2019.

The Board of Directors, based on the recommendation of the Nomination and Remuneration Committee, approved the appointment of Mr. Wilhelmus Uijen (Willem Uijen), presently Vice President, Supply Chain Home Care, Unilever, as a Whole-time



Director of the Company designating him as Executive Director, Supply Chain with effect from 1st January, 2020. Mr. Wilhelmus Uijen (Willem Uijen) will succeed Mr. Pradeep Banerjee, who shall retire and accordingly cease to be the Executive Director, Supply Chain with effect from 31st December, 2019. A Press Release issued in this regard is attached.

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Please take the above information on record.

Thanking You.

Yours faithfully,

For Hindustan Unilever Limited

Dev Bajpai

Executive Director, Legal & Corporate Affairs

and Company Secretary

DIN: 00050516 / Membership No. F3354

Encl: as above

BSR&Co.LLP

Chartered Accountants

5th Floor, Lodha Excelus, Apollo Mills Compound N. M. Joshi Marg, Mahalaxmi Mumbai - 400 011 India Telephone +91 (22) 4345 5300 Fax +91 (22) 4345 5399

Limited Review Report on Unaudited Quarterly and Year-to-date Standalone Financial Results of Hindustan Unilever Limited under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

To

Board of Directors of Hindustan Unilever Limited

- 1. We have reviewed the accompanying Statement of unaudited standalone financial results of Hindustan Unilever Limited ("Company") for the quarter ended 30 September 2019 and year to date results for the period from 1 April 2019 to 30 September 2019 ("the Statement").
- 2. This Statement, which is the responsibility of the Company's management and approved by the Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"). Our responsibility is to issue a report on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review is limited primarily to inquiries of company personnel and analytical procedures applied to financial data and thus provides less assurance than an audit. We have not performed an audit and accordingly, we do not express an audit opinion.
- 4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with applicable accounting standards and other recognised accounting practices and policies has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations including the manner in which it is to be disclosed, or that it contains any material misstatement.

For BSR & Co. LLP

Chartered Accountants

Firm's Registration No. 101248W/W-100022

Akeel Master

Partner

Membership No. 046768

ICAI UDIN: 19046768AAABLR7156



Hindustan Unilever Limited STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTH ENDED 30TH SEPTEMBER, 2019

Inaudited Resu quarter er 30th Septe	nded mber	Unaudited Results for the quarter ended 30th June	Particulars	six months ended 30th September		(Rs in Crores, Audited Results for the year ended 31st March	
2019	2018	2019		2019	2018	2019	
			Revenue from operations				
9,708	9,138	9,984	Sale of products	19,692	18,494	37,6	
144	96	130	Other operating revenue	274	227		
180	305	147	Other income	327	440	(
10,032	9,539	10,261	TOTAL INCOME	20,293	19,161	38,8	
			EXPENSES				
3,229	3,343	3,161	Cost of materials consumed	6,390	6,722	13,2	
1,447	1,182	1,333	Purchases of stock-in-trade	2,780	2,087	4,	
(191)	(90)	154	Changes in inventories of finished goods (including stock-in-trade) and work-in-progress	(37)	(10)		
430	438	452	Employee benefits expenses	882	880	1,	
31	7	24	Finance costs .	55	14	''	
237	130	214	Depreciation and amortisation expenses	451	257		
		9	Other expenses			-	
1,198	1,106	1,161	Advertising and promotion	2,359	2,259	4,:	
1,296	1,236	1,206	Others	2,502	2,513	5,	
7,677	7,352	7,705	TOTAL EXPENSES	15,382	14,722	30,	
2,355	2,187	2,556	Profit before exceptional items and tax	4,911	4,439	8,	
(47)	(35)	7	Exceptional items [net credit/ (charge)]	(40)	(94)	(
2,308	2,152	2,563	Profit before tax	4,871	4,345	8,	
			Tax expenses				
(374)	(677)	(819)	Current tax	(1,193)	(1,333)	(2,	
(86)	50	11	Deferred tax credit/(charge)	(75)	42		
1,848	1,525	1,755	PROFIT FOR THE PERIOD (A)	3,603	3,054	6,	
			OTHER COMPREHENSIVE INCOME				
	_		Items that will not be reclassified subsequently to profit or loss				
-	-	- 1	Remeasurements of the net defined benefit plans				
-	-	2	Tax on above	1			
		92	Items that will be reclassified subsequently to profit or loss				
-	(0)	(0)	Fair value of debt instruments through other comprehensive income	(0)	(2)		
-	0	0	Tax on above	0	1		
4	_	-	Fair value of Cash flow hedges through other comprehensive income	4	-		
(1)	-	(a)	Tax on above	(1)	-		
3	(0)	(0)	OTHER COMPREHENSIVE INCOME FOR THE PERIOD (B)	3	(1)		
1,851	1,525	1,755	TOTAL COMPREHENSIVE INCOME FOR THE PERIOD (A+B)	3,606	3,053	6,	
216	216	216	Paid up Equity Share Capital (Face value Re. 1 per share) Other Equity	216	216	7,4	
			Earnings per equity share (Face value of Re. 1 each)				
8.54	7.04	8.11	Basic (in Rs.)	16.64	14.11	2	
8.54	7.04	8.11	Diluted (in Rs.)	16.64	14.11	2	
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STANDALONE SEGMENT WISE REVENUE, RESULTS, ASSETS AND LIABILITIES

(Rs in Crores)

Unaudited Resu quarter er 30th Septe	nded mber	Unaudited Results for the quarter ended 30th June	Particulars	Unaudited Results for the six months ended 30th September				he Audited Results for year ended 31st March
2019	2018	2019		2019	2018	2019		
			Segment Revenue (Sales and Other operating income)					
3,371	3,080	3,465	- Home Care	6,836	6,226	12,876		
4,543	4,316	4,589	- Beauty & Personal Care	9,132	8,723	17,655		
1,847	1,704	1,950	- Foods & Refreshment	3,797	3,489	7,133		
91	134	110	- Others (includes Exports, Infant & Feminine Care etc.)	201	283	560		
9,852	9,234	10,114	Total Segment Revenue	19,966	18,721	38,224		
			Segment Results					
595	497	699	- Home Care	1,294	1.091	2,156		
1,315	1,138	1,358	- Beauty & Personal Care	2,673	2,342	4,727		
294	295	379	- Foods & Refreshment	673	623	1,230		
2	2	2	- Others (includes Exports, Infant & Feminine Care etc.)	4	0	(0		
2,206	1,932	2,438	Total Segment Results	4,644	4,056	8,113		
(47)	(35)	7	Add/(Less): Exceptional Items [net credit/ (charge)]	(40)	(94)	(227		
(31)	(7)	(24)	Less: Finance Costs	(55)	(14)	(28		
	40 00		Add/(Less): Finance Income and Other unallocable income net		()	\		
180	262	142	of unallocable expenditure	322	397	664		
2,308	2,152	2,563	Total Profit Before Tax	4,871	4,345	8,522		
			Segment Assets					
2,792	2,058	2,632	- Home Care	2,792	2,058	2,270		
5,248	4,753	4,765	- Beauty & Personal Care	5,248	4,753	4,839		
2,154	1,908	1,945	- Foods & Refreshment	2,154	1,908	2,179		
106	140	121	- Others (includes Exports, Infant & Feminine Care etc.)	106	140	136		
9,549	8,818	11,558	- Unallocable corporate assets	9,549	8,818	8,441		
19,849	17,677	21,021	Total Segment Assets	19,849	17,677	17,865		
			Segment Liabilities					
3,392	2,988	3,251	- Home Care	3,392	2,988	2,752		
5,657	5,050	5,386	- Beauty & Personal Care	5,657	5,050	5,059		
1,581	1,297	1,480	- Foods & Refreshment	1,581	1,297	1,311		
50	63	52	- Others (includes Exports, Infant & Feminine Care etc.)	50	63	59		
1,325	1,275	4,862	- Unallocable corporate liabilities	1,325	1,275	1,025		
12,005	10,673	15,031	Total Segment Liabilities	12,005	10,673	10,206		

Notes on Segment Information:

1. Segment Revenue, Results, Assets and Liabilities represent amounts identifiable to each of the segments. Other "unallocable income net of unallocable expenditure" mainly includes interest income, dividend income, income from current investments (net), expenses on common services not directly identifiable to individual segments, corporate expenses

Segment Assets and Segment Liabilities are as at 30th September 2019, 30th June 2019, 31st March 2019 and 30th September 2018. Unallocable corporate assets less Unallocable corporate liabilities mainly represent investment of surplus funds and cash and bank balances.

2. Previous period figures have been re-grouped / re-classified wherever necessary, to conform to current period's classification.

Registered Office: Unilever House, B.D. Sawant Marg, Chakala, Andheri East, Mumbai 400 099. CIN: L15140MH1933PLC002030. Tel: +91 (22) 3983 0000. Email: levercare.shareholder@unilever.com

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STANDALONE BALANCE SHEET AS AT 30TH SEPTEMBER, 2019

(Rs in Crores)

		Unaudited	Audited (Rs in Crores	
Statement of Asse	ts and Liabilities	As at 30th September, 2019	As at 31st March, 2019	
A ASSETS				
1 Non-current assets				
Property, plant and equipment		4,681	2.00	
Capital work-in-progress		480	3,90	
Goodwill		36	3	
Other intangible assets		393		
Investments in subsidiaries, associa	tes and joint ventures	250	4	
Financial assets	and joint volitaree	250	2	
- Investments		2		
- Loans		446	3	
- Other financial assets		32	3	
Non-current tax assets (net)		552	6	
Deferred tax assets (net)		281	3:	
Other non-current assets		158	1	
Total Non-current assets		7,311	6,49	
	6		0,40	
2 Current assets				
Inventories		2,111	2,4	
Financial assets		7,11	2,4	
- Investments		2,575	2,6	
- Trade receivables		1,760		
- Cash and cash equivalents			1,6	
	nd cash equivalents mentioned above	2,272	5	
- Other financial assets	nd cash equivalents mentioned above	2,771	3,1	
Other current assets		542	54	
Assets held for sale		504	35	
Total - Current assets		3		
Total - Current assets		12,538	11,37	
TOTAL - ASSETS		19,849	17,86	
EQUITY AND LIABILITIES				
1 EQUITY				
Equity share capital		216	21	
Other equity		7,628	7,44	
Total - Equity		7,844	7,65	
2 LIABILITIES		America de la Transie		
Non-current liabilities				
Financial liabilities				
- Other financial liabilities		795	17	
Provisions		1,102	1,04	
Non-current tax liabilities (net)	20000 02	416	44	
Other non-current liabilities		176		
Total - Non-current liabilities		2,489	18 1,85	
Current liabilities			.,,00	
Financial liabilities				
- Trade payables				
	enterprises and small enterprises		=	
	ors other than micro enterprises and	7 000		
small enterprises	0	7,693	7,07	
 Other financial liabilities 		506	. 27	
The state of the s		174		
Current tax liabilities (net)	I I	117		
			F.0.	
Other current liabilities		664		
Other current liabilities Provisions		664 479	506 50°	
Other current liabilities		664		

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UNAUDITED STANDALONE STATEMENT OF CASH FLOWS FOR THE SIX MONTHS ENDED 30TH SEPTEMBER, 2019

(Rs in Crores)

			(Rs in Crores)
		Six months ended 30th September , 2019	
A	CASH FLOW FROM OPERATING ACTIVITIES:		
	Profit before tax	4,871	4,345
	Adjustments for:	10.4441 W	
	Depreciation and amortisation expenses	451	257
	(Profit) / loss on sale of property, plant and equipment	(20)	22
	Government grant accrued (net)	(38)	(70
	Finance income	(194)	(226
	Dividend income	(59)	(70
	Fair value (gain)/loss on investments	(74)	
	Impairment of Investment in subsidiary	100	(100
	Finance costs	4	Ī.,
		55	14
	Provision for expenses on employee stock options	6	7
	Inventory written off net of Provision/write back for Inventory	68	73
	Bad debts/assets written off net of Provision/(write back)	6	(2
	Mark-to-market (gain)/loss on derivative financial instruments	5	(20
	Cash Generated from operations before working capital changes	5,081	4,230
	Adjustments for:		
	(Increase)/decrease in Non-Current assets	(28)	(50
	(Increase)/decrease in Current Assets	(225)	299
	(Increase)/decrease in inventories	243	81
	Increase/(decrease) in Non-Current Liabilities	36	59
	Increase/(decrease) in Current liabilities	687	206
	Cash generated from operations		
		5,794	4,825
	Taxes paid (net of refunds) Net cash (used in) / generated from operating activities - [A]	(980) 4,814	(1,065 3,760
В	CASH FLOW FROM INVESTING ACTIVITIES:		*
	Purchase of property, plant and equipment	(348)	(299
	Sale proceeds of property, plant and equipment	40	4
	Purchase of Intangible assets	10	(63
	Contingent Consideration paid on business combination	(30)	(13
	Purchase of current investments	(17,520)	(46,152
	Sale Proceeds of current investments	17,712	45,566
	Loans given to subsidiaries	721 (E. C.	
	Loans repaid by subsidiaries	(175)	(140
		136	119
	Investment in term deposits (having original maturity of more than 3 months)	(2,577)	(6,653
	Redemption/maturity of term deposits (having original maturity of more than 3 months)	2,961	7,273
	Investment in non-current deposits with banks	1	-
	Interest received	219	162
	Dividend received from subsidiaries	59	70
	Net cash (used in) / generated from investing activities - [B]	478	(126
С	CASH FLOW FROM FINANCING ACTIVITIES:		
	Dividends paid	(2,814)	(2,598
	Dividend distribution tax paid	(578)	(534
	Payment of Lease Liabilities	(203)	-
	Interest paid	. 1	(2
	Proceeds from share allotment under employee stock options/ performance share		
	schemes	0	0
	Net cash (used in) / generated from financing activities - [C]	(3,595)	(3,134
	Net increase/(decrease) in cash and cash equivalents - [A+B+C]	1.007	500
	Add: Cash and cash equivalents at the beginning of the period	1,697	500
		575	573
	Cash and cash equivalents at the end of the period	2,272	1,073

Note: The above Statement of Cash Flows has been prepared under the 'Indirect Method' as set out in Ind AS 7, 'Statement of Cash Flows'.

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Notes:

- 1. Total sales grew by 6% during the quarter. Domestic consumer business grew by 7% during the quarter.
- 2. The Company adopted Ind AS 116 effective 1st April 2019, using the modified retrospective method. The Company has applied the standard to its leases with the cumulative impact recognized on the date of initial application (1st April 2019). Accordingly, previous period information has not been restated.
- 3. Earnings before interest, tax, depreciation and amortization (EBITDA) for the quarter at Rs. 2,443 crores (SQ 18: Rs.2,019 crores) grew by 21%. Comparable EBITDA after adjusting for accounting impact of IND AS 116 grew by 16%. Comparable EBITDA margin improved by 200 bps vs SQ 18.
- 4. Profit after tax before exceptional items for the quarter at Rs. 1,832 crores (SQ 18: Rs.1,522 crores) grew by 20%.
- 5. Exceptional items in SQ 19 includes profit from sale of surplus properties Rs. 6 crores (SQ 18: Rs. Nil), restructuring expenses Rs. 19 crores (SQ 18: Rs. 34 crores) and other acquisition and disposal related cost of Rs. 34 crores (SQ 18: Rs 1 crore).
- 6. The Company elected to exercise the option permitted under section 115BAA of the Income-tax Act, 1961 as introduced by the Taxation Laws (Amendment) Ordinance, 2019. Accordingly, the Company has recognized Provision for Income Tax for the six months ended 30th September 2019 and re-measured its Deferred Tax Assets basis the rate prescribed in the said section. The full impact of this change has been recognized in the statement of Profit & Loss for SQ 19.
- 7. Profit after tax for the quarter at Rs. 1,848 crores (SQ 18: Rs. 1,525 crores) grew by 21%.
- 8. The Board has declared an interim dividend of Rs. 11 per equity share of face value of Re.1 each for the period ended 30th September 2019 at its meeting held on 14th October 2019. The record date for the purpose of determining the entitlement for payment of interim dividend is fixed as 24th October 2019.
- 9. On 3rd December 2018, the Board of Directors of Hindustan Unilever Limited (HUL), subject to obtaining requisite approvals from statutory authorities and shareholders, had approved a Scheme of Amalgamation between HUL and GlaxoSmithKline Consumer Healthcare Limited (GSK CH India). The Scheme of Amalgamation was filed with the National Company Law Tribunal (NCLT) seeking directions to hold shareholder's and creditor's meetings. Pursuant to the order dated 2nd May 2019 passed by the NCLT, the Tribunal Convened Meeting of the Equity Shareholders and Unsecured creditors of the Company was held on 29th June 2019. The Equity Shareholders and Unsecured Creditors of the Company, in their respective meetings, approved the Resolution as set out in the Notice of Tribunal Convened Meeting, approving the Scheme of Amalgamation with requisite majority. The Company filed the requisite Company Scheme Petition seeking sanction of the NCLT and same is pending.
- 10. The above results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on 14th October 2019.
- 11. The text of the above statement was approved by the Board of Directors at their meeting held on 14th October 2019. The statutory auditors have expressed an unqualified report on the above results.

For more details on Results, visit Investor Relations section of our website at http://www.hul.co.in and Financial Results under Corporates section of www.nseindia.com and www.hul.co.in and <a href="http://www.hul.c

Place: Mumbai

Date: 14th October 2019

Str. Floor, Lodha Exceles,

Sanjiy Mehta

Chairman and Managing Director

[DIN: 06699923]

BSR&Co.LLP

Chartered Accountants

5th Floor, Lodha Excelus, Apollo Mills Compound N. M. Joshi Marg, Mahalaxmi Mumbai - 400 011 India Telephone +91 (22) 4345 5300 Fax +91 (22) 4345 5399

Limited Review Report on Unaudited Quarterly and Year-to-date Consolidated Financial Results of Hindustan Unilever Limited under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

To Board of Directors of Hindustan Unilever Limited

- 1. We have reviewed the accompanying Statement of unaudited consolidated financial results of Hindustan Unilever Limited ("the Parent") and its subsidiaries (the Parent and its subsidiaries together referred to as "the Group") for the quarter ended 30 September 2019 and year to date results for the period from 1 April 2019 to 30 September 2019 ("the Statement"), being submitted by the Parent pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations"). Attention is drawn to the fact that the consolidated figures for the corresponding quarter ended 30 September 2018 and the corresponding period from 1 April 2018 to 30 September 2018, as reported in these financial results have been approved by the Parent's Board of Directors, but have not been subjected to review since the requirement of submission of quarterly consolidated financial results has become mandatory only from 1 April 2019.
- 2. This Statement, which is the responsibility of the Parent's management and approved by the Parent's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular issued by SEBI under Regulation 33 (8) of the Listing Regulations, to the extent applicable.

Limited Review Report on Unaudited Quarterly and Year-to-date Consolidated Financial Results of Hindustan Unilever Limited under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Continued)

4. The Statement includes the results of the following entities:

Name of the Entity	Relationship
Unilever India Exports Limited	Wholly owned subsidiary
Lakme Lever Private Limited	Wholly owned subsidiary
Pond's Exports Limited	Wholly owned subsidiary
Daverashola Estates Private Limited	Wholly owned subsidiary
Jamnagar Properties Private Limited	Wholly owned subsidiary
Levindra Trust Limited	Wholly owned subsidiary
Levers Associated Trust Limited	Wholly owned subsidiary
Hindlever Trust Limited	Wholly owned subsidiary
Hindustan Unilever Foundation	Wholly owned subsidiary
Bhavishya Alliance Child Nutrition Initiatives	Wholly owned subsidiary
Unilever Nepal Limited	Subsidiary

- 5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review report of other auditor referred to in paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.
- 6. We did not review the interim financial information of one (1) subsidiary, Unilever Nepal Limited, included in the Statement, whose interim financial information reflect total assets of Rs. 453 crores as at 30 September 2019 and total revenues of Rs. 111 crores and Rs. 215 crores, total net profit after tax of Rs. 18 crores and Rs. 35 crores and total comprehensive income of Rs. 18 crores and Rs. 35 crores, for the quarter ended 30 September 2019 and for the period from 1 April 2019 to 30 September 2019, respectively, and cash flows (net) of Rs. 2 crores for the period from 1 April 2019 to 30 September 2019 as considered in the Statement. This interim financial information has been reviewed by other auditor whose report has been furnished to us by the management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of this subsidiary, is based solely on the report of the other auditor and the procedures performed by us as stated in paragraph 3 above.

Our conclusion on the Statement is not modified in respect of the above matter.

For BSR & Co. LLP

Chartered Accountants

Firm's Registration No. 101248W/W-100022

Akeel Master

Partner

Membership No. 046768

ICAI UDIN: 19046768AAABLS5684



Hindustan Unilever Limited CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTH ENDED 30TH SEPTEMBER, 2019

(Rs in Crores)

Unaudited Results for the quarter ended 30th September		Unaudited Results for the quarter ended	Particulars	Unaudited Results for the six months ended 30th September		(Rs in Crores) Audited Results fo the year ended 31st March	
2019 Sept	2018	30th June 2019	-	2019	2018	2019	
2010	2010	2010	Revenue from operations				
9,931	9,363	10,197	Sale of products	20,128	18,979	38,579	
26	22	28	Sale of services	54	46	105	
148	105	139	Other operating revenue	287	243	626	
118	233	145	Other income	263	364	550	
10,223	9,723	10,509	TOTAL INCOME	20,732	19,632	39,860	
3,331	3,457	3,254	EXPENSES Cost of materials consumed	6,585	6,956	13,707	
1,472	1,187	1,347	Purchases of stock-in-trade	2,819	2,115	4,755	
		1, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20	Changes in inventories of finished goods (including stock-in-trade) and				
(192)	(83)	165	work-in-progress	(27)	9	12	
462	472	485	Employee benefits expenses	947	942	1,87	
34	10	27	Finance costs	61	17	3	
254	140	229	Depreciation and amortisation expenses	483	278	56	
1 200	1 101	1,167	Other expenses Advertising and promotion	2,367	2,282	4,60	
1,200 1,324	1,121 1,262	1,222	Others	2,546	2,571	5,47	
7,885	7,566	7,896		15,781	15,170	31,02	
A CONTRACTOR OF THE PARTY OF TH			Sec. 201. 10. 10. 10. 10. 10. 10. 10. 10. 10.		4,462	8,83	
2,338	2,157	2,613		4,951 (41)	(106)	(22	
(48)	(47)	7 2,620	Exceptional items [net credit/ (charge)] Profit before tax from continuing operations	4,910	4,356	8,60	
2,290	2,110	2,020	Tax expenses	4,510	4,000	0,00	
(379)	(686)	(834)		(1,213)	(1,355)	(2,61	
(93)	49	9	Deferred tax credit/(charge)	(84)	41	6	
1,818	1,473	1,795		3,613	3,042	6,06	
(0)	0	(0)		(0)	0		
- (0)	- 0		Tax expenses of discontinued operations	(0)	0	-	
(0)	0	(0)	Profit/(Loss) from discontinued operations after tax (B)	(0)	· ·		
1,818	1,473	1,795	PROFIT FOR THE PERIOD (A+B)	3,613	3,042	6,06	
			OTHER COMPREHENSIVE INCOME				
			Items that will not be reclassified subsequently to profit or loss				
	-		Remeasurements of the net defined benefit plans Tax on above		151		
			Tax on above				
			Items that will be reclassified subsequently to profit or loss				
	(1)	(0)	Fair value of debt instruments through other comprehensive income	(0)	(3)		
-	0	0	Tax on above	0	1		
9 100							
4	2	-	Fair value of cash flow hedges through other comprehensive income	4			
(1)			Tax on above	(1)		-	
3	(1)	(0)	OTHER COMPREHENSIVE INCOME FOR THE PERIOD (C)	3	(2)		
	1.7	(*)	The transfer of the transfer o	The part to the	(-)		
1,821	1,472	1,795	TOTAL COMPREHENSIVE INCOME FOR THE PERIOD (A+B+C)	3,616	3,040	6,05	
			Net Profit attributable to				
1,814	1,478	1,792	a) Owners of the company	3,606	3,043	6,05	
4	(5)	3	b) Non-controlling interest	7	(1)		
			Other comprehensive income attributable to				
3	(1)	(0)		3	(2)		
- "	- (''	. (0)	b) Non-controlling interest		-		
			-,				
		1	Total comprehensive income attributable to				
1,817	1,477	1,792		3,609	3,041	6,0	
4	(5)	3	b) Non-controlling interest	7	(1)		
040	040	240	Paid up Equity Share Capital (Face value Re. 1 per share)	216	216	2	
216	216	216	Other Equity	210	210	7,6	
COLUMN TO SERVICE							
Water State of the			Earnings per equity share from continuing operations (Face value of Re. 1 each)				
8.38	6.83	8.28		16.66	14.06	27	
8.38	6.83	8.27		16.66	14.06		
0.00	5.05	0.27		4 4 5			
		1	Earnings per equity share from discontinued operations (Face				
(0.00)	0.00	(0.00)	value of Re. 1 each)	(0.00)	0.00	0	
(0.00)	0.00	(0.00)		(0.00)	0.00	0	
(0.00)	0.00	(0.00)	The second of th	(0.00)	0.00	0.	
10 10 10			Earnings per equity share from continuing and discontinued				
	6.83	8.28	operations (Face value of Re. 1 each) Basic (in Rs.)	16.66	14.06	27	
0 20		0.20	240.0 (11.10.)	10.00		1000	
8.38 8.38	6.83	8.27	Diluted (in Rs.)	16.66	14.06	27	

CONSOLIDATED SEGMENT WISE REVENUE, RESULTS, ASSETS AND LIABILITIES

(Rs in Crores)

Unaudited Results for the quarter ended 30th September		Unaudited Results for the quarter ended Particulars 30th June		Unaudited Results for the six months ended 30th September		Audited Results for the year ended 31st March 2019	
		2019		2019	2018	2019	
2019	2018	2019	Segment Revenue (Sales and Other operating income)				
		0.404	- Home Care	6,834	6,225	12,874	
3,370	3,079	3,464	- Home Care	9,206	8,789	17,800	
4,580	4,349			3,797	3,486	7,131	
1,847	1,703	1,950	- Foods & Refreshment - Others (includes Exports, Infant & Feminine Care etc.)	632	768	1,505	
308	359	324		20,469	19,268	39,310	
10,105	9,490	10,364	Total Segment Revenue				
			Segment Results	4 204	1.089	2,156	
595	497	699	- Home Care	1,294	2,353		
1,315	1,143	1,364	- Beauty & Personal Care	2,679	623		
294	293		- Foods & Refreshment	673	93		
50	44		- Others (includes Exports, Infant & Feminine Care etc.)	103			
2,254	1,977		Total Segment Results	4,749	4,158		
	(47		Add/(Less): Exceptional Items [net credit/(charge)]	(41)	(106	/	
(48)	(10	,	Less: Finance Costs	(61)	(17)	
(34)	, (10	(Add/(Less): Finance Income and Other unallocable income			550	
440	190	145	net of unallocable expenditure	263	321	The state of the s	
2,290	2,110			4,910	4,356	8,004	
2,290	2,110						
/		4	Segment Assets	2,792	2,058	2,270	
2,792	2,058	2,632		5,603	5,064		
5,603	5.064	5,103		2,154	1,908		
2,154	1,908	1,945	- Foods & Refreshment	585	651		
585	651			9,522	8,811	1,0000015000	
9,522	8,811	11,451	- Unallocable corporate assets	20,656	18,492		
20,656	18,492	21,768	Total Segment Assets	20,000			
			Segment Liabilities		2.000	2,752	
3,392	2.988	3,251	- 2	3,392	2,988	50	
5,757	5,114	•		5,757	5,114	1.0	
	1,29		- Foods & Refreshment	1,581	1,29		
1,581 286	32:	1.1		286			
	1,56			1,582	1,56		
1,582 12,598	11,28	-		12,598	11,28	10,74	

Notes:

1. Segment Revenue, Results, Assets and Liabilities represent amounts identifiable to each of the segments. Other "unallocable income net of unallocable expenditure" mainly includes interest income, dividend income, income from current investments (net), expenses on common services not directly identifiable to individual segments and corporate expenses.

Segment Assets and Segment Liabilities are as at 30th September 2019, 30th September2018, 30th June 2019 and 31st March 2019. Unallocable corporate assets less Unallocable corporate liabilities mainly represent investment of surplus funds and cash and bank balances.

2. Previous period figures have been re-grouped / re-classified wherever necessary, to conform to current period's classification.

Registered Office: Unilever House, B.D. Sawant Marg, Chakala, Andheri East, Mumbai 400 099.

CIN: L15140MH1933PLC002030. Tel: +91 (22) 3983 0000.

Email: levercare.shareholder@unilever.com



CONSOLIDATED BALANCE SHEET AS AT 30TH SEPTEMBER, 2019

(Rs in Crores)

	Unaudited	Audited	
Statement of Assets and Liabilities	As at	As at	
	30th September, 2019	31st March, 2019	
ASSETS			
Non-current assets	5,024	4,192	
Property, plant and equipment	510	406	
Capital work-in-progress	36	36	
Goodwill	399	406	
Other intangible assets	81	81	
Goodwill on consolidation	01		
Financial assets	2	2	
- Investments	227	215	
- Loans	32	11	
- Other financial assets	785	835	
Non-current tax assets (net)	309	373	
Deferred tax assets (net)	163	158	
Other non-current assets	7,568	6,71	
Total Non-current assets			
2 Current assets		0.57	
Inventories	2,255	2,57	
Financial assets			
- Investments	2,674	2,71	
- Investments	2		
- Loans - Trade receivables	1,852	1,81	
	2,320	62	
 Cash and cash equivalents Bank balances other than cash and cash equivalents mentioned above 	2,822	3,13	
	568	57	
- Other financial assets	592	46	
Other current assets	3		
Assets held for sale	13,088	11,91	
Total - Current assets			
EQUITY AND LIABILITIES			
1 EQUITY			
Equity share conital	216	2′	
Equity share capital	7,817		
Other equity Non-controlling interest	25		
		7,88	
	8,058	-,	
Total - Equity	8,058	.,-	
Total - Equity 2 LIABILITIES	8,058		
Total - Equity 2 LIABILITIES Non-current liabilities	8,058		
Total - Equity 2 LIABILITIES Non-current liabilities Financial liabilities	8,058	- A	
Total - Equity 2 LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities	860	1	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions	860 1,133	1 1,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net)	860	1 1,0 6	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities	860 1,133 580 204	1 1,0 6 2	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net)	860 1,133 580	1 1,0 6 2	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities	860 1,133 580 204 2,777	1 1,0 6 2 2,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities Financial liabilities	860 1,133 580 204	1 1,0 6 2 2,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities Financial liabilities - Borrowings	860 1,133 580 204 2,777	1 1,0 6 2 2,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities Financial liabilities - Borrowings - Trade payables	860 1,133 580 204 2,777	1 1,0 6 2 2,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises	860 1,133 580 204 2,777	1 1,0 6 2 2,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises	860 1,133 580 204 2,777 79	1 1,0 6 2 2,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises total outstanding dues of creditors other than micro enterprises and small enterprises	860 1,133 580 204 2,777 79 - 7,818	1 1,0 6 2 2,0 2,0 3 7,2 3 1 2 2	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises total outstanding dues of creditors other than micro enterprises and small enterprises - Other financial liabilities	860 1,133 580 204 2,777 79 - 7,818 531	1 1,0 6 2 2,0 2,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises total outstanding dues of creditors other than micro enterprises and small enterprises - Other financial liabilities Current tax liabilities (net)	79 79 7,717 79 7,718	1 1,0 6 2 2,0 2,0	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises total outstanding dues of creditors other than micro enterprises and small enterprises - Other financial liabilities Current tax liabilities (net) Other current liabilities	7,818 531 722 494	1 1,0 6 2 2,0 2,0 3 7,2 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises total outstanding dues of creditors other than micro enterprises and small enterprises - Other financial liabilities Current tax liabilities (net) Other current liabilities Provisions	79 79 7,717 79 7,718	1 1,0 6 2 2,0 2,0 3 7,2 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises total outstanding dues of creditors other than micro enterprises and small enterprises - Other financial liabilities Current tax liabilities (net) Other current liabilities	79 79 7,818 531 77 722 499 9,82	1 1,0 6 2 2,0 3 7,2 4 9,1	
Total - Equity LIABILITIES Non-current liabilities Financial liabilities - Other financial liabilities Provisions Non-current tax liabilities (net) Other non-current liabilities Total - Non-current liabilities Current liabilities Financial liabilities Financial liabilities - Borrowings - Trade payables total outstanding dues of micro enterprises and small enterprises total outstanding dues of creditors other than micro enterprises and small enterprises - Other financial liabilities Current tax liabilities (net) Other current liabilities Provisions	7,818 531 722 494	1 1,0 6 2 2,0 3 7,2 4 9,1	

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MUMBAI &



UNAUDITED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE SIX MONTH ENDED 30TH SEPTEMBER, 2019

(Rs in Crores)

		Six month ended 30th September, 2019	Six month ended 30th September, 2018
A CASH FLO	DW FROM OPERATING ACTIVITIES:	4,910	4,356
Profit befo		4,910	1,,000
Adjustmer		402	278
Adjustinei	on and amortisation expenses	483	27
Depreciali	on and amorasacon expenses on sale of property, plant and equipment	(19)	(70)
(Profit) / ic	ent grant accrued (net)	(38)	(0.10)
		(188)	(102)
Finance Ir	ncome	(75)	17
	(gain)/loss on investments	61	10
Finance C	COST	6	
Provision	for expenses on employee stock options	68	74
Inventory	written off net of Provision/write back for Inventory	5	(3)
Bad debts	s/assets written off net of Provision/(write back)	6	(11)
Mark-to-n	narket (gain)/loss on derivative financial instruments	5,219	4,357
Cash Ge	nerated from operations before working capital changes		
Adjustm	ents for:	(30	(49)
(Increase)/decrease in Non-Current assets	(133	
(Increase)/decrease in Current Assets	250	
(Increase	o)/decrease in Inventories	30	
Increase	(decrease) in Non-Current Liabilities	667	100
Increase	(decrease) in Current Liabilities	6,003	
Cash de	nerated from operations	(1,007	
Tayon po	id (net of refunds)	(1,007	//
(Less)/D	rofit from discontinued operations	The state of the s	2 200
Net cash	n (used in) / generated from operating activities - [A]	4,996	5,000
	LOW FROM INVESTING ACTIVITIES:		(302)
B CASH F	LOW FROM INVESTING ACTIVITIES.	(36	10
Purchasi	e of property, plant and equipment	40	(64)
Sale pro	ceeds of property, plant and equipment	-	1
Purchas	e of Intangible assets	(3)	(13)
Continge	ent Consideration paid on business combination	(18,75	
Purchas	e of current investments	18,87	
Sale of o	current investments	(2,60	4) (6,653
Investme	ent in term deposits (having original maturity of more than 3 months)	2,96	7,249
Redemp	otion/maturity of term deposits (having original maturity of more than 3 months)		1
Investm	ent in non-current deposits with banks	21	3 154
Interest	received	33	10.54
Net cas	h (used in) / generated from investing activities - [B]		
C CASH F	LOW FROM FINANCING ACTIVITIES:	(2.81	4) (2,598
Dividen		(57	(5.40
	d distribution tax paid		109
Notobo	inge in short term borrowings		.0/
			(-/
Interest	1 Steen Babilities	(21	
Paymer	nt of lease liabilities ds from share allotment under employee stock options/ performance share schemes	10.01	0
Net cas	sh (used in) / generated from financing activities - [C]	(3,63	(3,040
	×.	1,69	99 509
Net inc	rease/(decrease) in cash and cash equivalents - [A+B+C]		21 64
Add: C	ash and cash equivalents at the beginning of the period	2,3	20 1,15
Cook	and cash equivalents at the end of the period		

Note: The above Statement of Cash Flows has been prepared under the 'Indirect Method' as set out in Ind AS 7, 'Statement of Cash Flows'.

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Mumbal-400011.
India

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Notes:

- The Group adopted Ind AS 116 effective 1st April 2019, using the modified retrospective method. The Group has applied the standard to its leases with the cumulative impact recognised on the date of initial application (1st April 2019). Accordingly, previous period information has not been restated.
- 2. The above results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on 14th October 2019.
- 3. The text of the above statement was approved by the Board of Directors at their meeting held on 14th October 2019. The statutory auditors have expressed an unqualified report on the above results.

For more details on Results, visit Investor Relations section of our website at http://www.hul.co.in and Financial Results under Corporates section of www.nseindia.com and www.nseindia.com and www.hul.co.in and http://www.hul.co.in and www.hul.co.in and <a href="htt

MUMBAI

Place: Mumbai

Date: 14th October 2019

By order of the Board

Sanjiv Mehta Chairman and Managing Director

[DIN: 06699923]



RESULTS FOR THE QUARTER ENDING 30th SEPTEMBER 2019

7% DOMESTIC CONSUMER GROWTH, 20% PAT (BEI) GROWTH

Mumbai, October 14th, 2019: Hindustan Unilever Limited (HUL) announced its results for the quarter ending 30th September 2019.

Domestic Consumer Growth was 7% with Underlying Volume Growth at 5%. Reported EBITDA improvement was 310 bps (200 bps on comparable basis after adjusting for accounting impact of Ind AS 116 on leases). Profit after tax (bei) grew by 20%.

Home Care

Home Care sustained another quarter of robust performance with consistent topline delivery in Fabric Wash. Premium brand Love & Care was launched in select channels and Magic rinse powder was launched in Tamil Nadu. Household Care continued its growth momentum helped by upgradation and increase in penetration. Domex Pick up the Brush campaign was extended to Tamil Nadu in the quarter. Water Purifiers witnessed a good performance in the premium segment.

Beauty & Personal Care

Within Beauty and Personal Care, Personal Products showed a healthy performance. In Personal Wash, we landed our pricing interventions in the popular segment. Fair & Lovely soap continues to gain traction and Pears Naturale bodywash range was launched nationally. Skin Care had double digit growth with robust performances across the brands. Pond's Superlight gel and Pond's micellar water range was launched across India. Hair Care grew steadily and Clinic Plus had a successful #MeriBetiStrong campaign linked to its brand proposition. Colour Cosmetics sustained its strong growth momentum and Oral Care recorded good portfolio growth driven by freshness and naturals proposition. Deodorants continued to focus on market development.

Foods & Refreshment

Foods & Refreshment saw a broad-based growth across categories. Beverages delivered a good in quarter performance. We continue to leverage purpose-led communications across brands. Ice Cream and Frozen Desserts maintained its robust growth trajectory. In Foods, our core segments performed well. Kissan brand equity strengthened further.

Margin improvement sustained

Margin expansion was driven by improved mix, benign commodity price movement in our large segments and our savings agenda. Earnings before interest, tax, depreciation and amortization (EBITDA) at Rs. 2443 Crores was up by 21% (16% on comparable basis after adjusting for accounting impact of Ind AS 116). Profit after tax (bei), at Rs. 1832 Crores was up 20%, and Profit after tax, at Rs. 1848 Crores increased by 21% after incorporating the reduction in Corporate Tax rate.

The Board of Directors has declared an interim dividend of Rs. 11 per share for the year ending 31st March 2020

Sanjiv Mehta, Chairman and Managing Director commented: Amidst a challenging market environment, HUL has delivered another quarter of resilient performance and sustained margin improvement. Our focus on consumer value, excellence in execution and market development continues to serve us well.

The near-term outlook for demand especially in rural India remains challenging. We welcome the various measures announced by the Government and the Reserve Bank of India to spur investment and improve liquidity and are confident that the government will take all necessary steps for higher income transference to rural India. HUL remains well positioned to unlock the structural FMCG India opportunity while navigating the short-term challenges. We continue to progress our 'purpose-led and future-fit' agenda which is underpinned by our sustainability initiatives and 'Re-imagining HUL' driven by leveraging data and technology in all aspects of our operations.



















HUL Announces Key Appointments to Management Committee

MUMBAI, OCTOBER 14, 2019: Hindustan Unilever Limited (HUL) today announced the appointment

of Willem Uijen as Executive Director, Supply Chain and a member of the HUL Board with effect from

January 1, 2020.

Willem started his career at Unilever in 1999 as a management trainee in the Netherlands. Since then,

he has worked across various roles in the Supply Chain function in planning, manufacturing, customer

service and distribution. In his current role, he has been driving the profitability improvement agenda

for Unilever's Home Care business, as well as the supply chain network transformation and

development of partnerships to bring to life the division's strategy.

Mr. Uijen succeeds Mr. Pradeep Banerjee who is retiring after a successful career of four decades.

Pradeep has been instrumental in transforming HUL's Supply Chain as well as creating a function which

is more responsive, adaptive and driven by automation, data and analytics.

Sanjiv Mehta, Chairman and Managing Director, HUL, said, "I would like to welcome Willem to India

and the HUL Board, and wish him success. I would also like to thank Pradeep for his invaluable

contributions to HUL and Unilever through his illustrious career spanning 40 years. Pradeep will be

missed for his astute sense of business and execution rigor, his ability to always do the right thing for

the organisation and his purpose-driven advocacy on how we can leave a more positive impact on the

society and the planet."

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About Hindustan Unilever Limited

Hindustan Unilever Limited (HUL) is India's largest Fast-Moving Consumer Goods Company with a heritage of over 80 years in India and touches the lives of nine out of ten Indian households. HUL works to create a better future every day and helps people feel good, look good and get more out of

life with brands and services that are good for them and good for others.

Media Enquiries:

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